



## **Budget Summary**

### **For CY 2021**

CY2021 will be the New Development Bank's (NDB or Bank) sixth full year of operations and plans to continue expanding and strengthening its operational capability. Commensurate with achieving this objective, the Board of Directors approved on December 15, 2020 a revenue expenditure budget of USD 102.5 million and capital expenditure budget of USD 0.5 million for CY2021.

The CY2021 revenue expenditure budget of USD 102.5 million reflects the ongoing and continuous increase in complexity and automation of the Bank's operation to support the project-lending in its member countries. This requires specialists in key sectors and expertise in each member's procurement, social, environmental and regulatory systems. The treasury activities will continue to meet demands from projects in the NDB's functional currency and local currency. The risk management division has invested in appropriate data sets, models and pricing tools to support the Bank's lending operations and risk management. Processes in NDB are automated through electronic settlements of financial market transactions such as SWIFT, improvements to NetSuite and other key systems to improve control, efficiency and effectiveness.

The capital expenditure budget of USD 0.5 million is proposed to support administrative and IT capex in Shanghai and regional offices.

NDB will maintain strict cost control through adherence to the policies and procedures of the Bank and through better utilisation of human resources. Periodic budget monitoring and optimal resource allocation will ensure that budget controls are effectively exercised.